

AAQEP Annual Report for 2024

Provider/Program Name:	California State University, Fresno / Fresno State
End Date of Current AAQEP Accreditation Term (or "n/a" if not yet accredited):	June 2030

PART I: Publicly Available Program Performance and Candidate Achievement Data

1. Overview and Context

This overview describes the mission and context of the educator preparation provider and the programs included in its AAQEP review.

Land Acknowledgement:

The Fresno State campus sits in the midst of the San Joaquin Valley, a valley rich in the traditions and representation of Native American peoples and cultures. We are grateful to be in the traditional homelands of the Yokuts and Mono peoples, whose diverse tribal communities share stewardship over this land.

Overview: Fresno State

California State University, Fresno (Fresno State), now a public, comprehensive university, was founded as Fresno Normal School in 1911 with the goal of developing teachers. It joined the California State University system in 1961 and was granted university status in 1972. Its 1,410-acre campus, including the university farm, is located several miles northeast of downtown Fresno. Fresno

is located in California's Central Valley, an agricultural region that produces many of the fruits, vegetables, nuts, and other food eaten across the globe. The area's strengths are evident in its world famous national parks, fertile literary landscape (including two former poet laureates of the United States), linguistic diversity, and rich cultural traditions and history.

With an enrollment of over 24,000 students (89% of whom are from the Central Valley), Fresno State offers 59 undergraduate degree programs, 44 master's degree programs, three doctoral programs, 12 certificates of advanced study, and various credentials. Our alumni become successful teachers, writers, politicians, entertainers, academics, and even the chancellor of the California State University (CSU) system. Fresno State is one of 23 California State University (CSU) campuses. It is designated as a Hispanic Serving Institution (HSI) and as an Asian American Native American Pacific Islander-Serving Institution (AANAPISI). We are proud to support our large population of first-generation students: Fresno State now boasts more than 14,000 undergraduates (nearly 2 out of 3 undergraduates) who are first-generation college students, drawing from a local demographic where less than 21% of the citizens hold college degrees of any kind.

Within the CSU system, Fresno State continues to be among the universities graduating the largest cohort of K-12 educators each year. More than 60% of school leaders in our region have roots in Kremen School of Education and Human Development programs.

Educator Preparation Programs at Fresno State

Educator preparation programs are housed in several colleges at the university, though all programs are affiliated with the Kremen School of Education and Human Development (Kremen). Kremen's mission is the recruitment and development of ethically informed leaders for classroom teaching, education administration, counseling, and higher education. We foster the candidate dispositions of collaboration, valuing diversity, critical thinking, ethical judgments, reflection, and life-long learning. The Kremen School theme, "Leadership for Diverse Communities," places considerable emphasis on developing educators who can function effectively as leaders in a culturally and linguistically diverse society. With more than 100 languages spoken in the region, our programs offer diverse field experiences, and our students learn strategies to optimize the education of emergent bilinguals while valuing what all students bring to their educational experiences. Additionally, integration of educational technology and performance assessment is essential to all programs.

Programs Included in this Annual Report:

This Annual Report is one of two we are submitting and focuses on programs that are considered to be Advanced (as opposed to basic/initial) Credentials by the California Commission on Teacher Credentialing. While Basic Credential programs prepare teacher candidates, the Advanced Credentials prepare personnel for work in administrative and support roles. The programs included within this Annual Report are the Preliminary Administrative Services Credential, the Reading/Literacy Specialist Credential, the School Counseling Credential, and the School Nursing Credential.

Public Posting URL

Part I of this report is posted at the following web address (accredited members filing this report must post at least Part I):

https://kremen.fresnostate.edu/about/aaqep/index.html

2. Enrollment and Completion Data

Table 1 shows current enrollment and recent completion data for each program included in the AAQEP review.

Table 1. Program Specification: Enrollment and Completers for Academic Year 2023-2024

Degree or Certificate granted by the institution or organization	State Certificate, License, Endorsement, or Other Credential	Number of Candidates enrolled in most recently completed academic year (12 months ending 06/24)	Number of Completers in most recently completed academic year (12 months ending 06/24)	
FI	rograms that lead to initial teaching credent	iais		
		N/A	N/A	
То	Total for programs that lead to initial credentials			
Programs that lead to additional or advanced credentials for alrea		ady-licensed educators		
	Preliminary Administrative Service–Total	105	62	
	Reading/Language Arts Added Authorization & Reading/Literacy Leadership Specialist Credential	9	9	
Total for program	s that lead to additional/advanced credentials	114	71	
Programs that lead to cre	Programs that lead to credentials for other school professionals or to no specific credential			
	School Counseling	26	24	
	School Nursing	50	46	
	Total for additional programs 76 70			

TOTAL enrollment and productivity for all programs	190	141
Unduplicated total of all program candidates and completers	190	141

Added or Discontinued Programs

Any programs within the AAQEP review that have been added or discontinued within the past year are listed below. (This list is required only from providers with accredited programs.)

N/A

3. Program Performance Indicators

The program performance information in Table 2 applies to the academic year indicated in Table 1.

Table 2. Program Performance Indicators

A. **Total enrollment** in the educator preparation programs shown in Table 1. This figure is an unduplicated count, i.e., individuals earning more than one credential may be counted in more than one line above but only once here.

190

B. **Total number of unique completers** (across all programs) included in Table 1. This figure is an unduplicated count, i.e., individuals who earned more than one credential may be counted in more than one line above but only once here.

141

C. **Number of recommendations** for certificate, license, or endorsement included in Table 1.

141

D. **Cohort completion rates** for candidates who completed the various programs within their respective program's expected timeframe **and** in 1.5 times the expected timeframe.

Preliminary Administrative Services (3-semester program)

Admitted Semesters	Enrolled Cohort	Graduated 100% (2 years time)	Graduation Rate % (2 years)
Fall 2020-Spring 2021	43	43	100%
Fall 2021-Spring 2022	89	89	100%
Fall 2022	21	In progress	N/A
Spring 2023	25	In progress	N/A

Reading/Language Arts Added Authorization & Reading/Literacy Leadership Specialist Credential (5-semester program)*

· • ,			
	Enrolled Cohort	Graduated 100% (5 semesters)	Graduated 150% (3 years)
Fall 2020	1	1	100%
Fall 2021	18	6	N/A
Fall 2022	17	In progress	N/A
Fall 2023	9	9	0

^{*}Prior to Fall 2023, candidates enrolled in the Reading MA program and then chose whether or not to also pursue the RLAA and/or the RLLSC. For all candidates who enrolled in Fall 2022 or before, we report all who enrolled in the MA program.

School Counseling (5-semester program)			
Enrolled Cohort Graduated 100% (2 years time) Graduated 150% (3 years			
Fall 2022 Masters Cohort	20	19	1

Fall 2022 PPS-only cohort	5	5	0
Fall 2023 Masters Cohort	22	In progress	N/A
Fall 2023 PPS-only cohort	4	4	0

School Nursing Services (3-semester program; summer-fall-spring)			
Summer-Fall-Spring Enrolled Cohort Graduated 100% (1 year time) Graduated 150% (2 years time)			
2021-2022	45	42	3
2022-2023	54	52	N/A
2023-2024	50	44	2

E. **Summary of state license examination results**, including teacher performance assessments, and specification of any examinations on which the pass rate (cumulative at time of reporting) was below 80%.

The only advanced credential that requires a state license exam is the Preliminary Administrative Services credential, which requires candidates to pass the California Administrator Performance Assessment, which consists of three cycles. All candidates who attempted one or more cycles in 2023-2024 passed, meaning the pass rate was 100%.

F. Narrative explanation of evidence available from program completers, with a characterization of findings.

Because of the unique nature of the Advanced Credential Programs, each program engages in its own system of data collection and analysis. Doing so allows programs to select data sources that will be meaningful to them and will best support their ongoing programmatic improvements.

Preliminary Administrative Services: Candidates in the Preliminary Administrative Services Credential must pass a performance assessment in order to earn the credential. The program chose to use candidates' scores as a way to evaluate completer

performance. Additionally, the program chose to use its own self-assessment that candidates complete at the end of program. Both measures indicated that candidates are well-prepared to enter the profession.

Reading Literacy Leadership Specialist Credential: The Reading Literacy Leadership Specialist Credential made significant programmatic revisions in 2023-2024 in order to better align the program with the needs of candidates and local districts and to incorporate more recent and relevant research. As such, the program selected both key assignments and the unit's common exit survey to investigate completer performance and completers' perceptions of their level of preparation. All measures demonstrated that the implemented changes have been overwhelmingly positive.

School Counseling Credential: Within the School Counseling Credential program, faculty chose to examine items from the Site Supervisor Program Evaluation, the Field Placement Evaluation, and the Counselor Disposition Assessment. The first of these measures are used to evaluate School Counseling candidates' performance in their clinical experience, determining how well they are able to put into practice what they learn in their courses. The final measure examines changes in candidates' overall dispositions through their time in the program, ensuring they demonstrate the dispositions needed by school counselors. On all measures, candidates met the program criteria for success.

School Nurse Services Credential: Similar to the School Counseling Program, the School Nurse Services credential program selected items from two measures that focus on candidates' work in their clinical practice and items from the tool the program uses to evaluate candidates' dispositions. Again, the analysis of the data demonstrated that candidates' performance met the program's criteria for success.

G. Narrative explanation of evidence available from employers of program completers, with a characterization of findings.

The Fresno State Advanced Credential Programs have had limited access to evidence from employers of program completers. The California Commission on Teacher Credentialing administers a survey to employers of completers of all educator preparation programs throughout the state, but the response rate is quite low. In 2021-2022, the most recent year for which data are available, only 851 individuals responded in the state. Of these, 46 indicated they employed completers of Fresno State's preliminary and advanced credential programs. Unfortunately, responses cannot be disaggregated by program.

Still, 45 of the 46 employers who responded to the CCTC survey indicated completers were at least adequately prepared, and 22 indicated completers were well or very well prepared. The survey includes items that align with each of the six domains of the California Standards for the Teaching Profession: 1 - Engaging and Supporting All Students in Learning; 2 - Creating and Maintaining Effective Environments for Student Learning; 3 - Understanding and Organizing Subject Matter for Student Learning; 4 - Planning Instruction and Designing Learning Experiences for All Students; 5 - Assessing Students for Learning; and 6 - Developing as a Professional Educator. Based on the responses, Fresno State's programs need to work with candidates more on Engaging and Supporting All Students in Learning and Assessing Students for Learning.

Programs also gather feedback from employers at the President's Commission on Teacher Education (PCTE), an event held twice a year and attended by local site, district, and county leaders; program-specific advisory board meetings; and the Teacher Education Summit. Overall, feedback on the educators prepared by Fresno State is favorable, as evidenced by districts reaching out to hire our completers and multiple districts reaching out to partner with the university on cohorted administrative credential programs.

In Spring 2024, we did attempt to administer a Fresno State-specific employer survey in hopes of gathering more specific data about our completers, both in general and by program. Unfortunately, the response was incredibly low, with only 17 individuals responding. Clearly, we need to identify a better way to collect data from employers of our program completers.

H. Narrative explanation of how the program investigates **employment rates for program completers**, with a characterization of findings. This section may also indicate rates of completers' ongoing education, e.g., graduate study.

To date, the Advanced Credential Programs do not have a reliable means of tracking employment rates for program completers. Anecdotally, we know that the vast majority of our program completers get jobs within the region.

In early Spring 2024, we attempted to reach out to individuals who completed a program in 2022-2023 to provide (a) their current employment status; (b) their current employer; and c) the name and contact information for their supervisor. Unfortunately, of the over 600 program completers we had in 2022-2023 across all programs, only 54 responded. Again, this is an area we need to continue to revisit so that we can better learn about the work our program completers are doing and how well, in their opinion, they were prepared to engage in this work.

4. Candidate Academic Performance Indicators

Tables 3 and 4 report on select measures of candidate/completer performance related to AAQEP Standards 1 and 2, including the program's expectations for successful performance and indicators of the degree to which those expectations are met.

Table 3. Expectations and Performance on Standard 1: Candidate and Completer Performance

Preliminary Administrative Services Credential			
Provider-Selected Measures Explanation of Performance Expectation Level or Extent of Success in Meeting the Expectation			

CalAPA	<u>Leadership</u>	Cycle	2	(Rubric
2.3)				

Candidate success would be measured at Level 2 or Level 3, as proficiency with the CTC is currently at a Level 2; however, Fresno State faculty instruct toward all 5 levels with an emphasis on Level 3 or 4. In addition, maintaining mean scores above the state average by rubric will be considered as an element of success criteria.

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Submission year: 2021-2022 (Academic year)
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Program: 2.5 (>2 = yes)

State-wide: 2.3

Program Comparison: +.2 (above state =

yes)

n=22 (State n=1516)

Submission year: 2022-2023 (Academic

year)

Program: 2.0 (at 2.0) State-wide: 2.3

Program Comparison: -.3 (above state =

no)

n=59 (State n=1882)

Submission year: 2023-2024 (Academic

year)

Program: 2.0 (at 2.0)

State-wide: 2.0

Program Comparison: +/-0 (even w/ state)

n=54 (State n=2118)

Submission year: 2019-YTD

Program: 2.2 (>2 = yes)

State-wide: 2.2

Program Comparison: +/-0 (even w/

state)

n=201 (State n=8979)

CalAPA Leadership Cycle 1 (Rubric 1.1)	Candidate success would be measured at Level 2 or Level 3 as proficiency with the CTC is currently at a Level 2; however, Fresno State faculty instruct toward all 5 levels with an emphasis on Level 3 or 4. In addition, maintaining mean scores above the state average by rubric will be considered as an element of success criteria.	Submission year: 2021-2022 (Academic year) Program: 3.0 (>3 = yes) State-wide: 3.1 Program Comparison:1 (above state = no) n= 61 (State n=1715) Submission year: 2022-2023 (Academic year) Program: 2.9 (>2 = yes) State-wide: 2.9 Program Comparison: +/-0 (even w/ state) n=68 (State n=2170) Submission year: 2023-2024 (Academic year) Program: 3.0 (>3 = yes) State-wide: 2.9 Program Comparison: +.1 (above state = yes) n=42 (State n=2141) Submission year: 2019-YTD Program: 3.0 (>3 = yes) State-wide: 3.0 Program Comparison: +.1 (above state = yes) n=236 (State n=9849)
CalAPA Leadership Cycle 3 (Rubric 3.4)	Candidate success would be measured at Level 2 or Level 3 as proficiency with the CTC is currently at a Level 2; however, Fresno State faculty instruct toward all 5	Submission year: 2021-2022 (Academic year) Program: 2.7 (>2 = yes) State-wide: 2.7 Program Comparison: +/-0 (even w/ state)

	levels with an emphasis on Level 3 or 4. In addition, maintaining mean scores above the state average by rubric will be considered as an element of success criteria.	n= 36 (State n=1590) Submission year: 2022-2023 (Academic year) Program: 2.7 (>2 = yes) State-wide: 2.6 Program Comparison: +.1 (above state = yes) n= 47 (State n=1993) Submission year: 2023-2024 (Academic year) Program: 2.6 (>2 = yes) State-wide: 2.4 Program Comparison: +.2 (above state = yes) n=60 (State n=2154) Submission year: 2019-YTD Program: 2.6 (>2 = yes) State-wide: 2.6 Program Comparison: +/-0 (even w/ state) n=214 (State n=9024)
P12 PASC Program AAQEP Candidate Self-Assessment	Candidate success would be measured by 1) average of 3 or higher for each semester and 2) evidence of mean growth from semester 1 to semester 3.	AAQEP Standard 1 Through academic year: 2022-2023 Semester 1: Overall M=4.30 (n=154) Semester 2: Overall M=4.29 (n=90) Semester 3: Overall M=4.61 (n=49) Mean growth SEM 1 - SEM 3 = +.31 (yes) Through academic year: 2023-2024 Semester 1: Overall M=4.27 (n=171) Semester 2: Overall M=4.34 (n=155) Semester 3: Overall M=4.67 (n=111) Mean growth SEM 1 - SEM 3 = +.40 (yes)

Provider-Selected Measures	Explanation of Performance Expectation	Level or Extent of Success in Meeting the Expectation
LEE 224-Case Study Rubric: Students administer a variety of literacy assessments to an individual struggling reader in K-12, analyze the assessment results, and use the results to develop an individualized instructional plan. The students prepare a case study report that details the assessment tools and results, provides an analysis of the results, and provides instructional recommendations.	Reports are evaluated and scored using a rubric (Case Study Rubric) ranging Exemplary (90-100), Accomplished (80-89), Developing (70-79), and Beginning (below 70) based on the ability to administer, score, and analyze assessment tools and to use assessment results and literacy research to guide the design of differentiated instruction for struggling readers. A score of ≥ 80 is considered to have met the learning outcome. 75% of students are expected to meet the learning outcome.	Nine candidates' Case Study Reports were evaluated in Spring 2023. 100% were designated proficient and met the benchmark. Student Results
LEE 254- Coaching Videos Rubric: Students conduct a coaching session with a colleague that includes a pre-coaching discussion to focus the coaching, the coaching event, and a debriefing to assess the outcome. The student then created a coaching video that highlights their use of effective coaching practices.	As a program, our goal is for candidates to holistically score a minimum of 12 out of a total of 15 while scoring 3 or above in each category (video content, presentation, reflective Analysis) This demonstrates that candidates exhibit an ability to provide effective coaching.	Nine candidates' Coaching Videos were evaluated in Spring 2024. 100% met the benchmark with scores of 12 -15. Coaching Video Rubric Data> Student Video Content Presentation Reflective Analysis 1 5 5 5 2 5 5 5 3 5 5 5 4 5 5 5 5 5 5 6 7 5 5 5 8 4 4 4 4 9 5 5 5 5 5

	LEE 254 COACHI	NG PRESENTATION RUBRIC				
		PRESENTATION RUBI				
	EXCELLENT 5	FAIR 3	POOR 1			
Video Content Weight x 3	Video includes all 3 phases of the coaching process. Video is high quality and easy for audience to hear and view. Video is 10-15 minutes in length.	Video includes 2 phases of the coaching process. Video is of adequate quality for audience to hear and view. Video is 10-15 minutes in length.	Video includes only 1 phase of coaching process. Video is of low quality and detracts from audience engagement. Video length does not meet requirement.			
Presentation Weight x2	The student presents the information clearly and displays a complete understanding of their information. Audience is effectively engaged in discussion.	The student presents the information fairly clearly and displays a reasonable understanding of their information. Audience is somewhat engaged in discussion.	The information is not clearly presented. Gaps and lack of focus demonstrate lack of preparation.			
Reflective Analysis Weight x5	Presentation clearly highlights key events to share with audience. Analysis includes lessons learned about coaching and identifies critical insights about growth and future goals.	Presentation highlights several events to share with audience. Analysis includes lessons learned about coaching but needs claboration about growth and future goals.	Presentation includes few events to share with audience. Analysis does not include lessons learned about coaching or insights about growth and future goals.			
earne Studen ocal le ased o uild or vithout his is	3-Asset Barrer and description student stander a deficit le submitted 10 points.	nformation present in which all strengths a ens toward	n about th t an asset ows them and intered t the lear	eir to sts ner.	As a program the goal is for students to earn a minimum of 8 out of 10 points and for 80% of students to meet the goal.	9 students' Asset Based descriptions were assessed with 100% earning 10/10.

		4	Student 1 2 3 4 5 6 7 8 9	Field Memo 1-Asset Based Description 10 10 10 10 10 10 10 10 10 10	
School Counseling Provider-Selected Measures	Explanation of Performance Expectation	Level or Extent of Success in Meeting the Expectation			ss in Meeting the
Site Supervisor Program Evaluation Survey (Aspect A)	Site supervisors evaluated students on a 5-point Likert scale (0 = Not Observed, 1 = Doesn't Meet Expectations, 2 = Progressing, 3 = Meets Expectations, 4 = Exceeds Expectations). Success for this data source will be indicated by achieving an average of 3.0 or higher. Items indicated as "Not Observed" were not included as part of the analysis. (Note: "Not Observed" signifies that the site supervisor did not have the chance to	The site supervisors have evaluated a total of 97 students' knowledge of services around crises and trauma and their ability to apply ethical and legal considerations. The means from the selected survey items from the Fall 2023/ Spring 2024 Site Supervisor Program Evaluation Survey were calculated. The computed means ranged from 3.08 to 3.54, all surpassing the threshold of 3.0. This implies that site supervisors consistently rated students within the bracket of "meets expectations" to "exceeds expectations." The			

witness students' capabilities in the specified area.)

Items from the Crises & Trauma and Ethical & Legal knowledge scales on the Site Supervisor Program Evaluation Survey

- a) Understand and use appropriate measures pertaining to students with suicide and homicide risks.
- b) Have knowledge and ability to assess and provide prevention and intervention for other crisis and trauma situations that may occur on school campus, such as school shootings.
- c) Understand and apply ethical and the legal obligations to students, parents, administrators, and teachers.
- d) Maintaining professional and ethical boundaries in school counseling relationships per professional association ethical guidelines created by the American School Counselor Association.
- e) Understand and articulate the state laws and obligations regarding mandated reporting for child, elder, and dependent adults.
- f) Display professional disposition related to conduct, communication, demeanor, and presentation

data suggests that site supervisors generally perceived students to demonstrate adequate knowledge, skills, and abilities associated with crises, trauma, and legal and ethical obligations.

Survey Item	Mean
(a) Understand and use appropriate measures pertaining to students with suicide and homicide risks.	3.15
(b) Have knowledge and ability to assess and provide prevention and intervention for other crisis and trauma situations that may occur on school campus, such as school shootings.	3.08
(c) Understand and apply ethical and the legal obligations to students, parents, administrators, and teachers.	3.41
(d) Maintaining professional and ethical boundaries in school counseling relationships per professional association ethical guidelines created by the American School Counselor Association.	3.51
(e) Understand and articulate the state laws and obligations	3.44

	(appearance/written/oral) within the school counseling program, internship site, and profession.	regarding mandated reporting for child, elder, and dependent adults. (f) Display professional disposition related to conduct, communication, demeanor, and presentation (appearance/written/oral) within the school counseling program, internship site, and profession.	
Site Supervisor Program Evaluation Survey (Aspect C)	Site supervisors evaluated students on a 5-point Likert scale (0 = Not Observed, 1 = Doesn't Meet Expectations, 2 = Progressing, 3 = Meets Expectations, 4 = Exceeds Expectations). Success for this data source will be indicated by achieving an average of 3.0 or higher. Items indicated as "Not Observed" were not included as part of the analysis. (Note: "Not Observed" signifies that the site supervisor did not have the chance to witness students' capabilities in the specified area.) Working with Students of Diverse	diverse students was rated by site supervision three survey items. The means for these survey items from the Fall 2022/ Spring 202 Site Supervisor Program Evaluation Survey were calculated. The computed means ran from 3.10 to 3.48, all surpassing the thresh of 3.0. This implies that site supervisors consistently rated students within the brack	
	Background Scale Items on the Site Supervisor Program Evaluation Survey.	Survey Item	Mean
	(a) Have knowledge and ability to work with students of diverse backgrounds, including socioeconomic disadvantages, English learners, homeless youth,	(a) Have knowledge and ability to work with students of diverse backgrounds, including socioeconomic disadvantages,	3.48

	foster youths, sexual minority youths, and racial and ethnic minorities. (b) Have knowledge and ability to work with students with disabilities and other educational/socioemotional needs that impact learning (including knowledge of IEP and Section 504 plans). (c) Understand information on school, district, State, and Federal policies and the impact of resulting practices.	English learners, homeless youth, foster youths, sexual minority youths, and racial and ethnic minorities. (b) Have knowledge and ability to work with students with disabilities and other educational/socioemotional needs that impact learning (including knowledge of IEP and Section 504 plans). (c) Understand information on school, district, State, and Federal policies and the impact of resulting practices.	3.27
Counseling Disposition Assessment	Site supervisors evaluated students on a 5-point Likert scale (0 = Not Observed, 1 = Doesn't Meet Expectations, 2 = Progressing, 3 = Meets Expectations, 4 = Exceeds Expectations). Success for this data source will be indicated by achieving an average of 3.0 or higher. Items indicated as "Not Observed" were not included as part of the analysis. (Note: "Not Observed" signifies that the site supervisor did not have the chance to witness students' capabilities in the specified area.) Collaboration Scale Items on the assessment:	analyzed from Fall 2022 and Spring 202 assessments. The means for six survey were computed and analyzed. The calc means ranged from 3.32 to 3.44. Notabing means were above the 3.0 threshold. The suggests a perception among site super that all interns during the 2022-2023 active year consistently demonstrated the	

School Nurse Services Provider-Selected Measures	process; (c) Collaborates with community partners and agencies in all phases of intervention when possible; (d) Communicates on a regular basis the progress of students to parents and involved parties with proper consent. (e) Works well with others to develop opportunities for peer and student learning; (f) Plans and collaborates to ensure that appropriate supports for smooth transitions are in place. Explanation of Performance Expectation	in the counseling/educational process; (c) Collaborates with community partners and agencies in all phases of intervention when possible; (d) Communicates on a regular basis the progress of students to parents and involved parties with proper consent. (e) Works well with others to develop opportunities for peer and student learning (f) Plans and collaborates to ensure that appropriate supports for smooth transitions are in place.	3.42 3.32 3.40 3.36	
Site Supervisor's (Preceptor) evaluation of students' skills and knowledge essential to perform as successful school	Likert rating scales measuring students' knowledge of essential components are completed by Site Supervisors	Preceptor evaluation of Student: All practicum activities and overall student performance were considered:		

nurses.	(Preceptors). The rating scale is as follows: 5 = Excellent; 4= Very Good; 3=	Fall 2023	1	•	
	Good; 2 = Fair; 1 = Poor. Success is defined as 3 or above.	N= 43	5	4	3
		Overall rating	41 (95%)	2 (3%)	0
		Recommended for clear credential	43 (100%)		
		Spring 2024			
		N= 44	5	4	3
		Overall rating	42	2	0
		Recommended for clear credential	44 (100%)		
		No scores below 4			
		Goal met.			
Professional Dispositions and behaviors: Preceptors evaluated students'	viors: Likert rating scales measuring students' Student Disposition professional dispositions and behaviors		Student Dispositions and Behaviors		
knowledge, skills, and abilities. Six dispositions and behaviors were measured	were completed via a survey. The rating	Fall 2023			
	scale is as follows: 5 = Excellent; 4= Very Good; 3= Good; 2 = Fair; 1 = Poor.	N=46	5	4	3
	Success is defined as 3 or above	Measure 1	42	8	0
		Measure 2	42	4	0

	Measure 3	41	5	0
	Measure 4	43	3	0
	Measure 5	39	7	0
	Measure 6	40	6	0
	Spring 2024			
	N=44	5	4	3
	Measure 1	42	2	0
	Measure 2	40	3	1
	Measure 3	43	1	0
	Measure 4	43	1	0
	Measure 5	40	4	0
	Measure 6	42	2	0
	No scores below	v 3.		
	Goal met.			
Likert rating scales measuring students'	Student evaluat	ion of Prec	eptor: Fall	2023
knowledge of essential components are completed by Site Supervisors	N =46	5	4	3
(Preceptors). The rating scale is as	Measure 1	31	3	0
Good; 2 = Fair; 1 = Poor. Success is defined as 3 or above.	Measure 2	31	3	0
k () f	knowledge of essential components are completed by Site Supervisors Preceptors). The rating scale is as follows: 5 = Excellent; 4= Very Good; 3= Good; 2 = Fair; 1 = Poor. Success is	Measure 5 Measure 6 Spring 2024 N=44 Measure 1 Measure 2 Measure 3 Measure 4 Measure 5 Measure 6 No scores below Goal met. Student evaluation in the valuation of the	Measure 5 39 Measure 6 40 Spring 2024 N=44 5 Measure 1 42 Measure 2 40 Measure 3 43 Measure 4 43 Measure 5 40 Measure 6 42 No scores below 3. Goal met. Student evaluation of Precent Strongleted by Site Supervisors Preceptors). The rating scale is as collows: 5 = Excellent; 4 = Very Good; 3 = Good; 2 = Fair; 1 = Poor. Success is	Measure 5 39 7 Measure 6 40 6 Spring 2024 N=44 5 4 Measure 1 42 2 Measure 2 40 3 Measure 3 43 1 Measure 4 43 1 Measure 5 40 4 Measure 6 42 2 No scores below 3. Goal met. Student evaluation of Preceptor: Fall N=46 5 4 Measure 1 31 3 Sood; 2 = Fair; 1 = Poor. Success is

ſ			I	1
	Measure 3	32	2	0
	Measure 4	33	1	0
	Measure 5	32	2	0
	Student evaluation	on of Prece	otor: Spri	ng 2024
	N = 44	5	4	3
	Measure 1	42	1	1
	Measure 2	43	1	0
	Measure 3	42	1	1
	Measure 4	43	1	0
	Measure 5	43	1	0
1	No scores below 3. Goal met			

Table 4. Expectations and Performance on Standard 2: Completer Professional Competence and Growth

Preliminary Administrative Services Credential					
Provider-Selected Measures	Explanation of Performance Expectation	Level or Extent of Success in Meeting the Expectation			

CalAPA	Leadership	Cycle 2	(Rubric 2.2)
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Candidate success would be measured at Level 2 or Level 3, as proficiency with the CTC is currently at a Level 2; however, Fresno State faculty instruct toward all 5 levels with an emphasis on Level 3 or 4. In addition, maintaining mean scores above the state average by rubric will be considered as an element of success criteria.

Submission year: 2021-2022 (Academic

year)

Program: 3.0 (>3 = yes)

State-wide: 2.8

Program Comparison: +.2 (above)

n=22 (State n=1516)

Submission year: 2022-2023 (Academic

vear)

Program: 2.9 (>2 = yes)

State-wide: 2.7

Program Comparison: +.2 (above state =

yes)

n=59 (State n=1882)

Submission year: 2023-2024 (Academic

year)

Program: 2.8 (>2 = yes)

State-wide: 2.6

Program Comparison: +.2 (above state =

yes)

n=54 (State n=2118)

Submission year: 2019-YTD

Program: 2.9 (>2 = yes)

State-wide: 2.6

Program Comparison: +.3 (above state =

yes)

n=201 (State n=8979)

CalAPA Leadership Cycle 1 (Rubric 1.7)	Candidate success would be measured at Level 2 or Level 3, as proficiency with the CTC is currently at a Level 2; however, Fresno State faculty instruct toward all 5 levels with an emphasis on Level 3 or 4. In addition, maintaining mean scores above the state average by rubric will be considered as an element of success criteria.	Submission year: 2021-2022 (Academic year) Program: 2.5 (>2 = yes) State-wide: 2.4 Program Comparison: +.1 (above state = yes) n= 61 (State n=1715) Submission year: 2022-2023 (Academic year) Program: 2.3 (>2 = yes) State-wide: 2.3 Program Comparison: +/-0 (even w/ state) n=68 (State n=2170) Submission year: 2023-2024 (Academic year) Program: 2.4 (>2 = yes) State-wide: 2.3 Program Comparison: +.1 (above state = yes) n=42 (State n=2143) Submission year: 2019-YTD Program: 2.4 (>2 = yes) State-wide: 2.4 Program Comparison: +/-0 (even w/ state) n=236 (State n=9849)
CCTC Completer Survey (Q4) (added 2023-2024)	Candidate success would be measured by 1) mean rating of 3 (adequately) or higher, and; 2) maintaining mean ratings above the State-wide average.	Academic year: 2021-2022 Program: 4.46 (>3 = yes) State-wide: 4.56 Program Comparison:10 (no) n=13 (State n=274)

P12 PASC Program CAPEs Candidate Self-Assessment Overall Visionary Leadership, (Q1-3)	Added aligned internal metric: Candidate success would be measured by 1) average of 3 or higher for each semester and 2) evidence of mean growth from semester 1 to semester 3 in Overall Visionary Leadership (CAPEs A, B, C)	Academic year: 2022-2023 Program: 4.54 (>3 = yes) State-wide: 4.69 Program Comparison:15 (no) n=24 (State n=909) Academic year: 2023-2024 Program: 4.52 (>3 = yes) State-wide: 4.56 Program Comparison:04 (no, margin nearing even) n=46 (State n=1433) CAPEs Standard 1, Visionary Leadership (Q1-3) Through academic year: 2023-2024 Semester 1: Overall M=3.71 (n=168) Semester 2: Overall M=4.04 (n=152) Semester 3: Overall M=4.48 (n=110) Mean growth SEM 1 - SEM 3 = +.77 (yes)
P12 PASC Program AAQEP Candidate Self-Assessment	Candidate success would be measured by 1) average of 3 or higher for each semester and 2) evidence of mean growth from semester 1 to semester 3.	AAQEP Standard 2 Through academic year: 2022-2023 Semester 1: Overall M=4.19 (n=154) Semester 2: Overall M=4.24 (n=90) Semester 3: Overall M=4.56 (n=49) Mean growth SEM 1 - SEM 3 = +.37 (yes) Through academic year: 2023-2024 Semester 1: Overall M=4.17 (n=171) Semester 2: Overall M=4.29 (n=155) Semester 3: Overall M=4.63 (n=111) Mean growth SEM 1 - SEM 3 = +.46 (yes)

Provider-Selected Measures	Explanation of Performance Expectation	Level or Extent of Success in Meeting the Expectation
Reading/Literacy Program Master's Degree Completion EXIT Survey Item 5: Fresno State's Reading/Literacy program prepares completers to understand and implement culturally responsive practices. Review of this item enables us to determine if we have met Candidate Academic Performance Indicators—Standard 2b: Engage in culturally responsive educational practices with diverse learners and do so in diverse cultural and socioeconomic community contexts	Programmatically, our goal is for candidates to rate the item at a 5 or a 6 out of 6 within each area with a minimum response rate of 80%. 6 = Strongly agree 5 = Agree 4 = Somewhat agree 3 = Somewhat disagree 2 = Disagree 1 = Strongly disagree	Of 8 respondents (out of 9): 7 rated it as 6 1 rated it as 5 We met our goal w/ a robust response rate.
Unit Wide Credential Exit Survey item 14: I have learned to establish goals for my own professional growth and engage in self-assessment, goal setting, and reflection. Review of this item enables us to determine if we have met Candidate Academic Performance Indicators—Standard 2e: Establish goals for their own professional growth and engage in self-assessment, goal setting, and reflection	Programatically, our goal is for candidates to score the item at a 5 or 6 out of 6 with a minimum response rotate of 80% 6 = Strongly agree 5 = Agree 4 = Somewhat agree 3 = Somewhat disagree 2 = Disagree 1 = Strongly disagree	Of 8 respondents (out of 9) 6 rated it a 6 2 rated it a 5 We met our goal and w/ a robust response rate.

LEE 254 Program Evaluation Report Rubric Item: Professional Development- Clearly identifies areas of need for future PD. Content of PD is strongly supported by evidence in the report and formats for PD are supported by at least 2 research references from PD literature and Adult Learning Theory literature.	As a program, our goal is for candidates to score at least to a score of 8 out of 10, as this demonstrates that candidates exhibit at least general ability to identify areas of need for future professional development based on the findings from the program evaluation. 75% of students are expected to meet the learning outcome.	9 students scored 10/10 on this item	
School Counseling			
Provider-Selected Measures	Explanation of Performance Expectation	Level or Extent of Success in Meeting the Expectation	
Evaluation of Field Placement Student	Site supervisors evaluated students on a 5-point Likert scale (0 = Not Observed, 1 = Doesn't Meet Expectations, 2 = Progressing, 3 = Meets Expectations, 4 = Exceeds Expectations). Success for this data source will be indicated by achieving an average of 3.0 or higher. Items indicated as "Not Observed" were not included as part of the analysis. (Note: "Not Observed" signifies that the site supervisor did not have the chance to witness students' capabilities in the specified area.) Six items relevant to Standard 2a were selected. These items below ask for knowledge and abilities to work in local	Site supervisors assessed the competence of 84 students in working with local schools and cultural communities. Mean values for specific survey items from the Fall 2022/Spring 2023 Site Supervisor Program Evaluation Survey were computed, ranging from 3.15 to 3.48. All computed means exceeded the 3.0 threshold, indicating consistent ratings by site supervisors in the "meets expectations" to "exceeds expectations" range. The data suggests that overall, site supervisors perceived students to possess satisfactory knowledge, skills, and abilities relevant to working in local schools and cultural communities.	
	knowledge and abilities to work in local schools and cultural communities.	Survey Item Mean	
	a) Understand and use tests and	(a) Understand and use tests and measures used in assessing	

	measures used in assessing student learning and achievement, development of school, family, and community partnerships. b) Have knowledge and ability to work with students of diverse backgrounds. c) Able to learn about the duties that a school counselor will perform; adapted well to conditions. d) Have knowledge of relevant resources and connects with students to resources needed to assist in academic achievement; e) Have knowledge and abide by policies and processes relating to academic development at the school, district, state, and federal levels; f) Demonstrate knowledge of and skills in consulting with and educating school staff on social emotional needs of students.	student learning and achievement, development of school, family, and community partnerships. (b) Have knowledge and ability to work with students of diverse backgrounds. (c) Able to learn about the duties that a school counselor will perform; adapted well to conditions. (d) Have knowledge of relevant resources and connects with students to resources needed to assist in academic achievement; (e) Have knowledge and abide by policies and processes relating to academic development at the school, district, state, and federal levels; (f) Demonstrate knowledge of and skills in consulting with and educating school staff on social emotional needs of students.	3.48 3.47 3.36 3.35
Counselor Disposition Assessment	Site supervisors evaluated students on a 5-point Likert scale (0 = Not Observed, 1 = Doesn't Meet Expectations, 2 = Progressing, 3 = Meets Expectations, 4 = Exceeds Expectations). Success for this data source	A comprehensive review of 84 coundisposition assessments from the Fand Spring 2023 semesters was another means for four survey items as candidates' commitment to engage	all 2022 alyzed. sessing

	will be indicated by achieving an average of 3.0 or higher. Items indicated as "Not Observed" were not included as part of the analysis. (Note: "Not Observed" signifies that the site supervisor did not have the chance to witness students' capabilities in the specified area.) The following items demonstrate candidates' commitment to engage in culturally	culturally responsive educational practices were computed. The means ranged from 3.18 to 3.48, surpassing the 3.0 threshold. This indicates a consistent perception among site supervisors that interns throughout the 2022-2023 academic year consistently exhibited the necessary knowledge, skills, and abilities to commit tengagement in culturally responsive educational practices.
	responsive educational practices:	Survey Item Mean
	interpreting data from various sources. b) Develop intervention plans compatible with diverse students c) Accommodates all clients, including those from diverse backgrounds d) Respects clients as individuals with differing personal backgrounds	(a) Diagnose clients/students' 3.26 needs by interpreting data from various sources.
		(b) Develop intervention plans compatible with diverse students 3.18
		(c) Accommodates all clients, including those from diverse backgrounds
		(d) Respects clients as individuals with differing personal backgrounds
Counselor Disposition Assessment	Site supervisors evaluated students on a 5-point Likert scale (0 = Not Observed, 1 = Doesn't Meet Expectations, 2 = Progressing, 3 = Meets Expectations, 4 = Exceeds Expectations). Success for this data source will be indicated by achieving an average of 3.0 or higher.	The site supervisors have evaluated a total of 84 students' ability to work creatively a collaboratively with colleagues, clients, families, and the community. The provided data below represents the means for three survey items from the Fall 2022-Spring 20 counselor disposition assessment. The

Items indicated as "Not Observed" were not included as part of the analysis. (Note: "Not Observed" signifies that the site supervisor did not have the chance to witness students' capabilities in the specified area.)

The following items demonstrate candidates' ability to work creatively and collaboratively with colleagues, clients, families, and the community.

- a) Collaborates with community partners and agencies in all phases of intervention when possible.
- b) Works well with others to develop opportunities for peer and student learning.
- Plans and collaborates to ensure that appropriate supports for smooth transitions are in place.

means ranged from 3.36 to 3.42, surpassing the 3.0 threshold. The data suggests that, on average, site-supervisors perceive the student internsl as demonstrating strong collaborative skills with community partners, colleagues, parents, and K-12 students.

Survey Item	Mean
(a) Collaborates with community partners and agencies in all phases of intervention when possible.	3.42
(b) Works well with others to develop opportunities for peer and student learning.	3.40
(c) Plans and collaborates to ensure that appropriate supports for smooth transitions are in place.	3.36

School Nursing

Provider-Selected Measures	Explanation of Performance Expectation	Level or Extent of Success in Meeting the Expectation			
Fall 2023 N186 School Nurse Practicum I &	Preceptors responded to the survey using	Results:			_
Spring 2024 N187 School Nurse Practicum II, Survey of Practicum Preceptors' Evaluation of Student Skill and	the Likert scale (1=Poor, 2=Fair, 3= Good, 4=Very Good, 5= Excellent)		Fall 2023	Spring 2024	
Competencies. Q 36:	Programmatically our goal would be for every student to be rated at least a 3-5.	N	43	45	

	T	1			
Taking all practicum activities into consideration, rate the total performance of		5	41 (95%)	43 (95%)	
this student.		4	2 (5%)	2 (5%)	
Review of this question allows us to determine if we have met		3	0	0	
School Nurse Competency 2: Providing Direct Client Care Services (Secondary and Tertiary)		No scores we	re lower than	4	
Torually)		This goal was	This goal was met.		
Fall 2023 N186 School Nurse Practicum I &	Preceptors responded to the survey using	Results:		_	
Spring N 187 School Nurse Practicum II, Survey of Practicum Preceptors' Evaluation of Clinical Course: Q 1: How pertinent is	the Likert scale (1=Poor, 2=Fair, 3=Good, 4=Very Good, 5=Excellent)		Fall 2023	Spring 2024	
course content for current practicum level to the school nurse experience	Programmatically our goal would be for every student to be rated at least a 3-5.	N	30	46	
Review of this question allows us to		5	17 (57%)	29 (64%)	
determine if we have met School Nurse Competency 1, 2 and 3: Providing Health and Wellness Services (Primary, Secondary and Tertiary Intervention) and Professional Management Skills.		4	12 (40%)	17 (35%)	
		3	1 (3%)	0	
		No answer		1	
		No scores we	re lower than	3	
		This goal was	met		
Fall 2023 N186 School Nurse Practicum I & Spring 2024 N 187 School Nurse Practicum	Preceptors responded to the survey using the Likert scale (1=Poor, 2=Fair, 3= Good,	Results:			
II Survey of Practicum Preceptors' Evaluation of Student Skill and Competencies.	4=Very Good, 5= Excellent) Programmatically our goal would be for		Fall 2023	Spring 2024	
Q4: Candidate demonstrates the	every student to be rated at least a 3-5.			1	

dispositional tendency to VALUE
DIVERSITY - cultural, linguistic, cognitive, and physiological. (This disposition is critical
to differentiating instruction and creating
psychologically and physically safe helping/learning environments.)

Review of this question allows to determine if we have met School Nurse Competency 3 Professional Management Skills

N	46	43
5	43 (93%)	42 (98%)
4	3 (7%)	1 (2%)
3	0	0

No scores were below 4

This goal was met

5. Notes on Progress, Accomplishment, and Innovation

This section describes program accomplishments, efforts, and innovations (strengths and outcomes) to address challenges and priorities over the past year.

Development of a Network Improvement Community:

In preparation for the CCTC and AAQEP site visits in 2022, coordinators from Fresno State's 14 educator preparation programs began to meet on a monthly and, at times, bi-monthly basis. Prior to Fall 2020, the coordinators had not met together regularly since the last accreditation site visit. During that time, there was significant changeover in program coordinators. The lack of regular meetings, coupled with the changes in program leadership, led to a lack of unit-wide data collection and analysis activities.

Since those site visits, the coordinators have continued to meet regularly, under the direction of the Director of Educator Preparation Programs, a position that was created in Spring 2021. These meetings were especially critical in 2022-2023 academic year, as eight programs had coordinators who were in their first year in the role.

- Agendas and Resources 2022-2023
- Agendas and Resources from 2023-2024

The primary goals for these meetings has been to support program coordinators in:

- Overseeing their respective programs, which includes sharing best practices and resources for supporting candidates, connecting with mentors/site-based supervisors, connecting with program completers, connecting with employers of completers, etc.
- Reviewing unit-wide policies related to educator preparation
- Engaging in data collection and analysis to inform program practices at both the program and the unit levels, including developing shared resources to collect program-specific data

Over the past year, it has been increasingly clear that coordinators have come to see these meetings as a place to bring questions for other coordinators and to collectively problem-solve challenges they have encountered in overseeing their programs. Some of these challenges have been in regard to tracking candidates during their time in programs. Those coordinators with well-developed systems for tracking candidates' progress have shared their systems with the whole group.

Part II: Self-Assessment and Continuous Growth

AAQEP does not require public posting of the information in Part II, but programs may post it at their discretion.

6. Self-Assessment and Continuous Growth and Improvement

This section charts ongoing improvement processes in relation to each AAQEP standard. Note that providers may focus their work on an aspect of one or two standards each year, with only brief entries regarding ongoing efforts for those standards that are not the focus in the current year.

Table 5. Provider Self-Assessment and Continuous Improvement

Each Advanced Credential program created specific goals related to the AAQEP Standards.

Preliminary Administrative Services		
	Standard 1:	
Goal 1 for the 2024-25 year	Decrease the number of candidate non-pass reports on the CalAPA	
Actions	 Use ongoing Faculty Learning Community time to discuss most common condition codes received in last submission cycles by CalAP, along with individual student support needs Clarify understanding of condition codes by CalAPA cycle and share best practices for supporting candidates in mitigating those codes within the program support guidelines Coordinator faculty communication of new assessment materials as soon as they are available from CTC and provide access to the CalAPA Deep Dive recordings for further faculty study and candidate use Coordinator assigned as instructor for leadership seminar and fieldwork courses in program Semesters 1 and 2 to support new faculty and lecturers with alignment and to provide another layer of progress checks and advisement for candidates 	
Expected outcomes	Decrease condition codes and fails on CalAPA Cycle 2 submissions by 95% and maintain little to no candidate non-pass results on CalAPA 1 and 3.	
Reflections or comments	Since the implementation of the CalAPA through 2022-2023, one candidate per submission	

Preliminary Administrative Services	
	window might receive a condition code and typically it is related to missing an essential document upload, and had only one Fail. Once they resubmit, every candidate has passed. In 2023-2024, however, we had 15 non-pass results. The others received failing scores. Of the total 15 non-passes, 11 were condition code related with 10 on CalAPA Cycle 2 and 1 on Cycle 3. After working with the CTC, there was confusion on the updated assessment guide handbook regarding planning and implementation meetings in CalAPA 2, which was noted across state programs. The state has revised the guidebook to align with current scorer training and expectations, however, we want to be proactive in supporting our students through the multiple components required of candidates in CalAPA 2.
	Standard 2
Goals for the 2024-25 year	Uplift concepts and practice of equity-driven leadership into culminating program experiences.
Actions	 Select or create a culminating experience (comprehensive exam) that is centered on applying equity-driven leadership dispositions for thriving school communities (not a paper/pencil assessment) Select or create a rubric to assess the culminating experience Restructure Semester 3 signature assignments in 273 Site Based Leadership and Fieldwork 3 to include experiences that help develop dispositions for equity-driven leadership Revise fieldwork and seminar expectations across Semesters 1 and 2 from 4 to 5 tasks within the current unit load in order to open up time for the restructured signature assignments in Semester 3 Begin to use the Equity Self Rating Index results to guide continuous program improvement efforts
Expected outcomes	 Increased candidate perception based on self-assessment in the areas of AAQEP Standard 2 and aligned CAPEs related to their capacity to work alongside diverse communities, foster inclusive school environments, and ensuring equitable policy and practice to advance social justice for students and families across the Central Valley. Program/course modification approvals for the core syllabi in 271, 272, 273 related to signature assignments, and an updated MA comprehensive exam with opportunity for

Preliminary Administrative Services	
	9 units of electives in leadership specialty topics (i.e., Special Education Law, Leading Literacy Initiatives, Managing Sports Programs, Student privacy/health/wellbeing law)
Reflections or comments	While we have adopted a pre-post implementation of the Equity-Driven Leadership Self Rating Index as part of the program orientation and the final self-assessment in the last component of the program over the past 3 years, we have not yet used the data to inform practice. We now have enough pre and post data to review as part of our program update. Furthermore, we have been intentional with centering topics of equity into each course readings and materials, and within the practitioner reflections. These have been mostly outward facing related to analyzing the structural and institutional barriers to student learning and well being. We now need to layer the inward self analysis and reflection into our coursework where candidates consider their own biases and areas for growth related to diversity, equity, and inclusion.
	Standard 3
Goals for the 2024-25 year	Revise program course sequence related to MA components and update course catalog
Actions	 Gather faculty input and data to drive program revision decisions Develop/find a comprehensive exam to align with the program mission and vision with an opportunity for students to demonstrate equity-driven leadership practices and thinking Follow the university curriculum approval process Attending graduate coordinator trainings and meetings to ensure policy alignment with program revisions and inclusion of elective courses Also revise course prefixes to align with MA (from EAD to ELA) and update all contact information in catalog
Expected outcomes	 Update culminating experience to a comprehensive exam or thesis options, adjusting MA additional units to allow for 8-9 units of electives. The thesis option would follow a predetermined pathway.
Reflections or comments	Candidates also working towards their MA in Ed Leadership and Administration have provided feedback through our end of semester Huddles and during advising sessions that our additional 8-units are not the most meaningful learning for professional growth. One

Preliminary Administrative Services	
	program faculty also used their fall semester sabbatical to complete research on graduate perceptions on the redesigned program. Feedback was positive with some suggestions for how to add special topics or adjust the culminating experience away from the MDRP with the heavy writing load of the CalAPA.
Goals for the 2023-24 year	Increase field mentor engagement with candidates and program
Actions	 Streamline agreement process with Adobe sign Include administrative assistants on all superintendent or designee communications Update the superintendent email list to include new hires and administrative/executive assistants Coordinate with office of clinical practice as needed Include all new candidate and mentor names on the agreement in a table and include those in ongoing cohorts with updates to mentorships Use SMORE to communicate menor virtual orientation and provide all support materials in a visual format that can also track user interactions Include other university professional development opportunities for mentors, including doctoral program information sessions Coordinator assigned as instructor for leadership seminars in Sem 1 and 2 of the program to monitor candidate progress and engage in reflective profesisonal dialog on learning from the field experiences and mentor engagement
Expected outcomes	 100% superintendent or designee approval of program-district mentor agreements 80% attendance at the field mentor virtual workshop with 100% interaction with digital support materials 100% candidate agreement/strong agreement on feeling they received helpful and an appropriate amount of supervision to develop as a practitioner
Reflections or comments	Our mentor participation at virtual workshops has been less than 50% although all were provided the handbook with expectations for supporting fieldwork experiences and candidate reflections along with CalAPA needs. The Unit Exit Survey 2024 Results Preliminary Admin Report indicated that respondents on average, (5.62) agreed with <i>receiving a helpful and appropriate amount of supervision to support my development as a practitioner.</i> However, 3.8% indicated they only agreed somewhat which highlights there is room for improvement in this area.

Preliminary Administrative Services	
	Standard 4
Goals for the 2024-25 year	Increase ongoing enrollment regional district-hosted cohorts
Actions	 Update program branding with a simplified program name: P12 Admin Program. Increase and professionalize social media engagement with the addition of Instagram alongside facebook Request referrals from current P12 program candidates to encourage word-of-mouth recruitment Update website with the communications specialist to integrate updated brand, streamline information flow and availability, and ensure current details. Update recruitment materials with revised branding and more professional, eye-catching design with clarity of program mission and vision Continue online information sessions once per month within the application window Collaborate with doctoral program and district leadership on in-person recruiting sessions
Expected outcomes	Meet enrollment targets of at least 20 candidates per cohort.
Reflections or comments	To best support our school districts' needs, we must ensure our cohorts are not collapsed. To do so, we must maintain enrollment targets to mitigate budgetary constraints.
Goals for the 2024-25 year	Increase candidate credential/certificate of eligibility applications
Actions	 Coordinator to work with SEM 3 instructors to attend a class near the end of the semester to explain the application process and each option. Develop business card size handout with QR code to credential analyst procedures for credential/certificate application. Develop social media posts and internal cohort communications with LMS to remind students to apply with links to the directions and credential analyst contact info.
Expected outcomes	Based on the above actions, reporting candidates will increase their application rate from 69% to 85%
Reflections or comments	The Unit Exit Survey 2024 Results Preliminary Admin Report indicated that out of 52

Preliminary Administrative Services	
	respondents, only 69.2% (36) stated they applied. 21.2% (11) stated they might apply, and 9.6% (5) stated they did not apply.

Reading & Literacy Added Authorization / Reading & Literacy Leadership Specialist Credential	
	Standard 1:
Goal 1 for the 2024-25 year	Align Student Outcome Assessment Plan (SOAP) with California Commission on Teacher Credentialing requirements with AAQEP Standard 1
Actions	Revise SOAPs: • Revise Student Learning Outcomes to align with AAQEP Standard 1 • Align 1 signature assignment w/ AAQEP Standard 1
Expected outcomes	Alignment between accrediting bodies for credential and MA
Reflections or comments	This work will be done during RLLSC Program meetings Jan-May 2025
Goal 2 for the 2024-25 year	Add program specific questions to Completer Survey
Actions	Revise Completer Survey to better align with AAQEP Standard 1
Expected outcomes	Data to inform Standard 1 program practices
Reflections or comments	This work will be done during RLLSC Program Meetings Jan-May 2025
	Standard 2
Goal 1 for the 2024-25 year	Align Student Outcome Assessment Plan (SOAP) with California Commission on Teacher Credentialing requirements with AAQEP Standard 2
Actions	Revise SOAPs: • Revise Student Learning Outcomes to align with AAQEP Standard 2 • Align 1 signature assignment w/ AAQEP Standard 2

Reading & Literacy Added Authorization / Reading & Literacy Leadership Specialist Credential	
Expected outcomes	Alignment between accrediting bodies for credential and MA
Reflections or comments	This work will be done during RLLSC Program meetings Jan-May 2025
Goal 2 for the 2024-25 year	Add program specific questions to Completer Survey
Actions	Revise Completer Survey to better align with AAQEP Standard 2
Expected outcomes	Data to inform Standard 2 program practices
Reflections or comments	This work will be done during RLLSC Program Meetings Jan-May 2025
	Standard 3
Goals for the 2024-25 year	Hold Spring Advisory Board Meeting
Actions	Spring Advisory Board Meeting: Seek feedback on program impact
Expected outcomes	Program Feedback from stakeholders for continuous improvement
Reflections or comments	Meeting scheduled March 6, 2025
Goals for the 2023-24 year	Revise RLLSC Program Application
Actions	Revise RLLSC Program Application to collect essential data on student pathway, years of teaching, credential status, etc before program begins.
Expected outcomes	Better ability to prepare for incoming cohort
Reflections or comments	As soon as the revised program is approved at the University level we will make these changes.
	Standard 4
Goals for the 2024-25 year	Hold Spring Advisory Board Meeting

Reading & Literacy Added Authorization / Reading & Literacy Leadership Specialist Credential	
Actions	Spring Advisory Board Meeting: Discuss how to best serve area schools and draft Employer Survey
Expected outcomes	Program Feedback from stakeholders for continuous improvement
Reflections or comments	Meeting scheduled March 2024
Goal 2 for the 2023-24 year	Expand Recruitment Effort to reflect the needs of districts
Actions	Partner with regional districts to design specialized program to meet localized needs
Expected outcomes	Potential Residency cohorts designed to meet needs of specific districts: FUSF, Rural
Reflections or comments	Potential for 2 Residency cohorts as well as 1-2 campus cohorts will enable us to better serve current district needs for advanced literacy authorization in alignment with new state literacy standards.

School Counseling	
	Standard 1:
Goal 1 for 2024-2025	Create a data source that can capture candidates' perspectives in relation to Standard 1 outcomes
• Actions	 Research and finalize a tool that can help candidates assess and report their own professional growth and dispositions as counselors-in-training. Implement the candidates' self-assessment tool at the end of their fieldwork in school counseling course Assess the results, reliability, and validity of the self-assessment tool in evaluating candidates' perspectives in relation to standard 1 objectives. If needed, explore and implement other tools or continue with the same tool and establish consistency in its use every semester.

School Counseling	School Counseling	
Expected Outcomes	We anticipate to have a data source offering insights into candidates' perspectives. It will contribute to a comprehensive understanding of candidates' developmental trajectories in our school counseling program.	
Reflections or Comments	N/A	
	Standard 2	
Goal1 for the 2024-25 year	Increase candidates' understanding and engagement with local school and cultural communities.	
Actions	 Incorporate community engagement activities such as guest speakers or cultural events into relevant courses such as COUN 242S (a service learning course). 	
Expected outcomes	We expect that the students will demonstrate increased cultural competence, a deeper understanding of local school and cultural communities, and enhanced abilities to establish meaningful connections with diverse stakeholders.	
Reflections or comments	N/A	
	Standard 3	
Goals for the 2024-25 year	Strengthen the admissions decision-making process by incorporating an Admissions Rubric to evaluate students based on academic background, personal background and dispositions, counseling commitment, and tenets valued by our program (commitment to diversity, social justice, and advocacy, especially within K-12 school settings)	
Actions	 Develop an admissions rubric, including the interview rubric Pilot Admissions Rubric with Fall 2024 cohort admissions If needed, make necessary revisions 	
Expected outcomes	We expect to enhance the evaluation of prospective students based on their potential school counselor professional identity. The pilot phase with the Fall 2024 cohort aims to refine and validate the rubrics, ensuring its effectiveness in identifying candidates who closely align with the program's objectives. This process is anticipated to result in a more selective and	

School Counseling	
	well-matched cohort, contributing to the overall quality and success of the program.
Reflections or comments	N/A
	Standard 4
Goals for the 2024-25 year	Enhance our support for alumni by organizing events specifically designed to strengthen the sense of community.
Actions	 Engage with current part-time faculty employed as school counselors in K-12 settings, participating in interviews for the recruitment of new school counselors within their school district. Hold an event led by these part-time faculty in which they share tips and knowledge about the school counselor interviews with the current students and alumni.
Expected outcomes	We anticipate that alumni will experience a heightened sense of community, foster networking opportunities, and gain valuable insights into school counselor interviews for their job search process.
Reflections or comments	N/A

School Nurse Services	
	Standard 1:
Goal 1 for 2024-2025	Find resources/staff to create electronic way of collecting dispositions and behaviors required for successful professional practice
• Actions	 Work with Continuing and Global Education to finish creating student and preceptor evaluation survey. These are in the process of moving into Google surveys. Some have been completed and the bulk are in the process of being digitized. Electronic data will be easier to collect and analyze in a timely manner.

School Nurse Services		
Expected Outcomes	 By the end of 2025, all evaluations will be electronic. Electronic data will be easier to collect and analyze in a timely manner. Data from evaluation surveys will inform program practices and make necessary revisions 	
Reflections or Comments	Electronic data will allow full utilization of the information to improve student outcomes.	
Goal 2 for 2024-2025	Enhance Employer/Supervisor participation in digital survey of student performance to increase data.	
• Actions	 Contact Employer/Supervisor in a separate e-mail informing them of the importance of completing the digital survey that will be e-mailed separately. 	
Expected Outcomes	Enhanced participation from Employers/Supervisors	
Reflections or Comments	A separate outreach may enhance Employer/Supervisor participation.	
	Standard 2	
Goal 1 for 2024-2025	Increase student participation in the pre-program/post-program digital survey to measure program completers' growth and competence	
Goal 1 for 2024-2025 • Actions		
	program completers' growth and competence Discuss with program instructors ways of increasing student participation. Possibly making	
• Actions	program completers' growth and competence Discuss with program instructors ways of increasing student participation. Possibly making the digital survey a mandatory assignment at Orientation and at the end of the program.	
Actions Expected Outcomes	Discuss with program instructors ways of increasing student participation. Possibly making the digital survey a mandatory assignment at Orientation and at the end of the program. A higher participation rate will give more accurate data Data will provide easier analysis of competitors' growth and competence. This will allow to	

School Nurse Services		
Expected Outcomes	A digital survey will provide an easier method to collect relevant information and encourage community stakeholders' participation	
Reflections or Comments	This information is not currently collected. Moving to a digital survey will simplify stakeholder participation and will provide additional data points to consider.	
	Standard 3	
Goal 1 for 2024-2025	Update curriculum and program effectiveness.	
• Actions	Schedule bimonthly faculty meetings to update and review AAQEP, CCTC and California Education Code standards	
Expected Outcomes	Program will be aligned with CCTC, AAQEP and California Education Code standards	
Reflections or Comments	This should be done on a annual basis to ensure that standards and student outcomes are aligned	
Goal 2 for 2024-2025	Assess current process of Affiliation Agreements/MOU process with school districts.	
• Actions	Develop a digital survey to assess students' barriers of obtaining an Affiliation Agreement/MOU in a timely manner.	
Expected Outcomes	Survey data will indicate areas that need further streamlining	
Reflections or Comments	Late Affiliation Agreements/MOU have posed significant barriers to completion of student practicum requirements. It is unknown if the current updated process has been successful.	
	Standard 4	
Goal 1 for 2024-2025	Reduce barriers for student entrance into the school nurse services credential program	
• Actions	Applications will be accepted past the deadline date. Late applicants may be accepted if space permits	
Expected Outcomes	Students will have less barriers for entrance into the program	

School Nurse Services		
Reflections or Comments	Prospective students face barriers to apply to the program. Incorporating prerequisites will reduce this barrier	
Goal 2 for 2024-2025	Aligned the school nurse services credential program with a Masters Program in the Nursing Department.	
• Actions	Continue discussion with the Nursing Department Chairperson to formalize a process to develop an aligned Masters track for school nurse credential candidates.	
Expected Outcomes	By 2027, the first cohort will be admitted with the option of continuing to obtain a Masters after completion of a clear School Nurse Services Credential	
Reflections or Comments	A Master's program will enhance the education and knowledge of school nurses. This will provide higher quality services to school aged students and the school community	

7. Evidence Related to AAQEP-Identified Concerns or Conditions

This section documents how concerns or conditions that were noted in an accreditation decision are being addressed (indicate "n/a" if no concerns or conditions were noted). Note that where a condition has been noted, a more detailed focused report will be needed in addition to the description included here. Please contact staff with any questions regarding this section.

N/A

8. Anticipated Growth and Development

This section summarizes planned improvements, innovations, or anticipated new program developments, including description of any identified potential challenges or barriers.

Common MOU

One area that program coordinators have identified as an area for growth is in the development of a common MOU to be used across credential program areas with districts. Currently, Teacher Education programs have an MOU and then each advanced credential area has its own MOU. The idea is to create one in an effort to streamline the process. However, this has presented

some challenges, as each program has its own unique requirements for the clinical practice component. This is an area we will continue to work to address.

Data Collection Efforts

As a unit, we will continue to work to develop common systems for tracking candidates' progress, both when they are in the program and once they complete the program. We had high hopes for the Year-Out Completer Survey and Employer Survey, but we discovered a major challenge was contacting completers once they have left the program. We are working to develop better systems for collecting permanent contact information before candidates leave, while also informing them of our intent to reach out to them in the future. We hope that by clarifying the purpose of those future communications, we may be able to increase the response rate.

9. Regulatory Changes

This section notes new or anticipated regulatory requirements and the provider's response to those changes (indicate "n/a" if no changes have been made or are anticipated).

N/A

10. Sign Off

Provider's Primary Contact for AAQEP (Name, Title)	Dean/Lead Administrator (Name, Title)
Dr. Juliet Wahleithner, Director of Educator Preparation Programs	Dr. Sergio La Porta, Interim Dean, Kremen School of Education & Human Development

Date sent to AAQEP: December 20, 2024